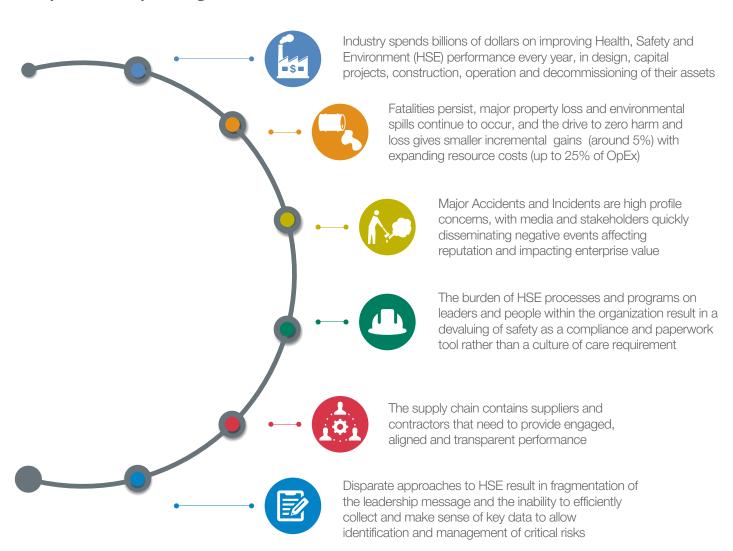




ERM partners with industry to bring innovative, differentiated and performance enhancing Safety, Health and Environmental solutions, so that they can achieve a profound and sustainable difference to their people and communities.



# Health, Safety and Environment (HSE) Dynamics



#### What We See in the Market

- High labor turnover and aging of workforce
- Increased investment in HSE systems
- Disconnect between leadership words and actions, inconsistent implementation, management and assurance
- Have a no-blame culture, that is not how employees feel when an incident occurs

- Serious injuries and fatalities persist
- Heightened stakeholder awareness
  - ✓ Mainstream news ✓ Sustainability reports
  - ✓ Watchdogs
- New safety processes introduced, yet not delivering the results required



### ERM's Value Proposition

Enabling our clients to achieve significant and sustainable positive change in HSE performance, through highly impactful tailored approaches

- ✓ Breathe life into existing processes and procedures, to help our clients successfully manage both expected and unexpected situations
- Design, plan and construct successful major capital projects
- Implement positive safety and leadership transformation approaches through people at all levels

- Measurable performance improvement in leading/lagging indicators
- Higher value from existing, or even reduced, operational spend on safety
- Greater acceptance of change by managing the change process from system and cultural perspectives



## The challenge of safety: Getting it right for your business

Leading companies are leveraging a number of best practices to improve efficiency and effectiveness.



A business case that establishes the link between HSE and operational excellence



Equipping the workforce with the tools and attitude to stay safe at work and at home; a mindset shift



Enhancing leadership capabilities to drive and sustain performance improvement



Process safety approaches that reduce the chances of catastrophic incidents



Robust data management processes that track performance and shed light on future trends



Systems that are right-sized and fit-for-purpose

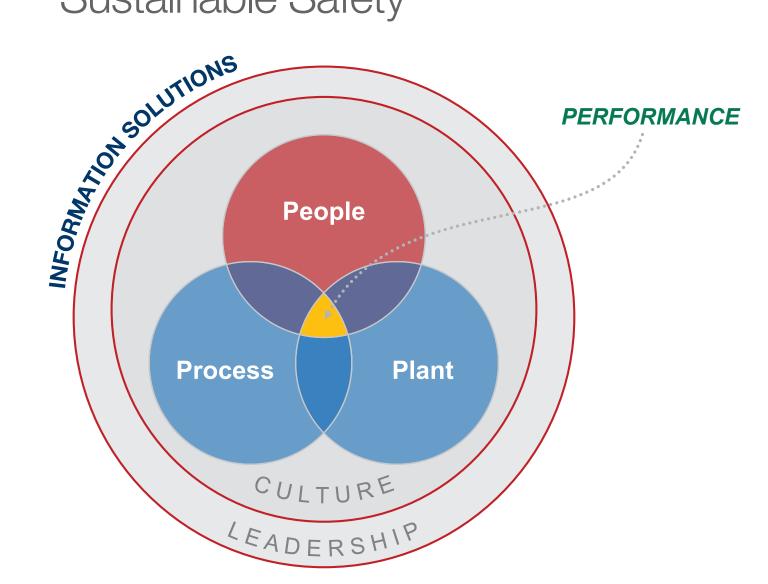


ERM is partnering with clients to support their **Sustainable Safety** programs

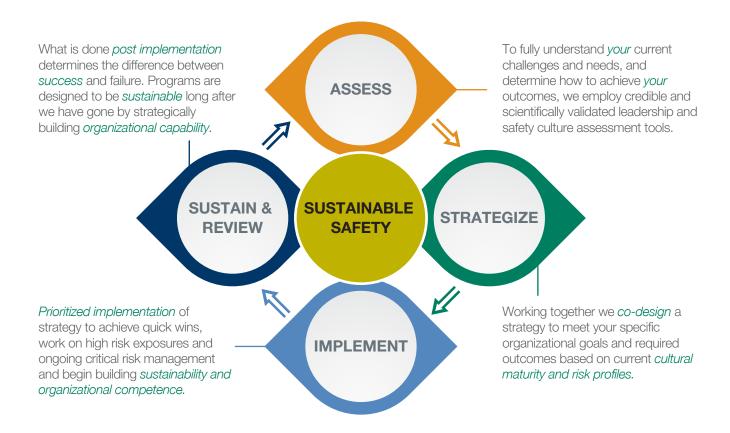
# Sustainable Safety Key Approaches



# The Integrated Elements of Sustainable Safety



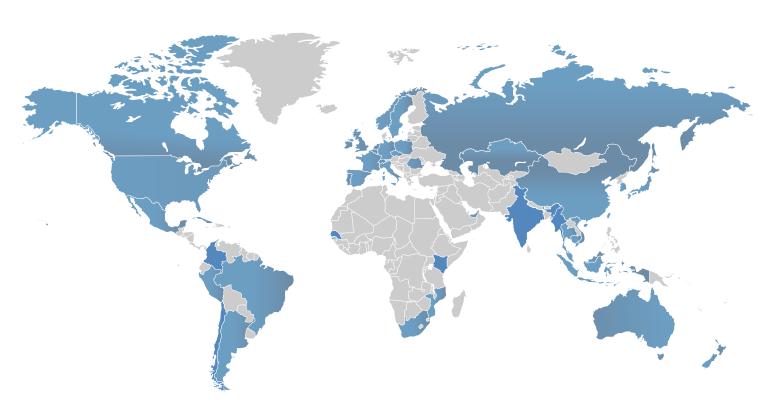
### The Sustainable Safety Process



ERM's sustainability advice is tailored to our clients' business objectives



#### At ERM we are shaping a sustainable future with the world's leading organizations.



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The business of sustainability